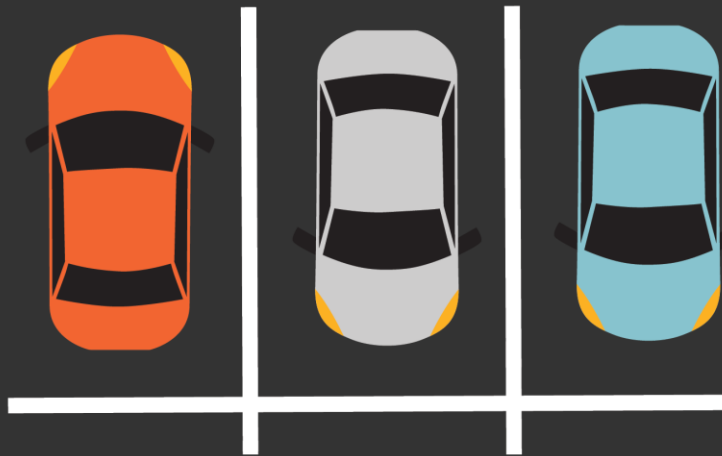


PARKING



VALUE PROPOSITION

I expect parking to be available within a reasonable distance of my destination, at a competitive rate and with a variety of convenient payment options.

KEEP IN MIND:

Influencing Factors

Influencing factors can create variances in comparison data from year-to-year and from municipality-to-municipality.



Location

Parking availability in proximity to commercial, retail and entertainment establishments



Operating Standards & Policies

Cost recovery policies, operating service hours and maintenance standards



Processes & Systems

Type and quality of technology used to manage operations and enforcement



Service Delivery Model

Level of automation at parking lots; staff vs. contracted attendants; parking space mix; parking ticket processing model



Structural Issues

Parking structures and garages vs. surface lots, and the age of the facility/equipment



Utilization Levels

Pricing structures, public transit and parking alternatives impact utilization levels

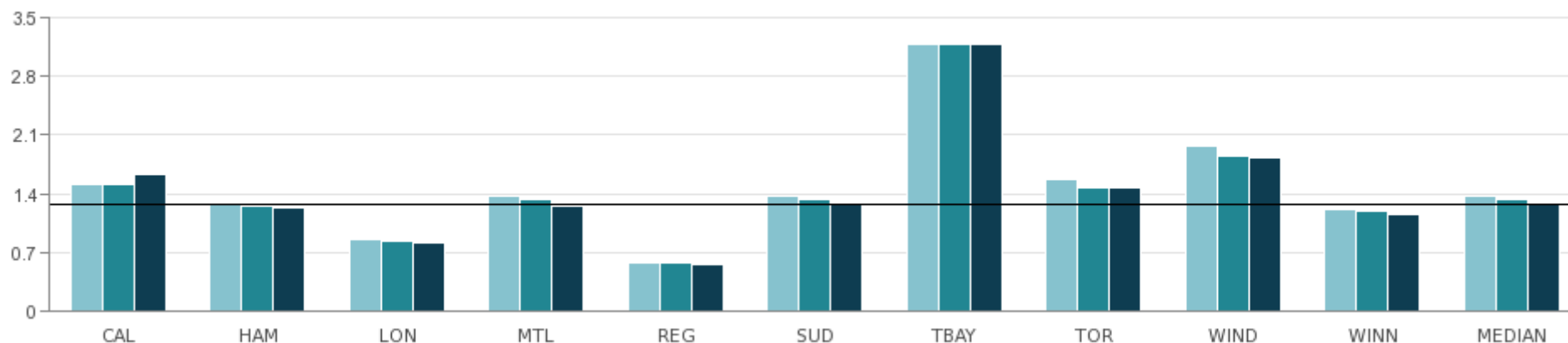
For a full description of influencing factors, please go to: www.mbncanada.ca

Parking

Figure 21.1 Number of Paid Parking Spaces Managed per 100,000 Population

The count of paid parking spaces includes on-street metered parking spaces, off-street surface parking spaces and off-street structure spaces. The total number of available parking spaces can be impacted by road construction, weather and the opening or closing of parking structures in any given year.

(In Thousands)



2017	1,504	1,275	847	1,367	571	1,361	3,193	1,562	1,963	1,209	1,364
2018	1,508	1,255	824	1,331	566	1,325	3,193	1,465	1,855	1,192	1,328
2019	1,628	1,224	815	1,258	557	1,291	3,193	1,466	1,822	1,154	1,275

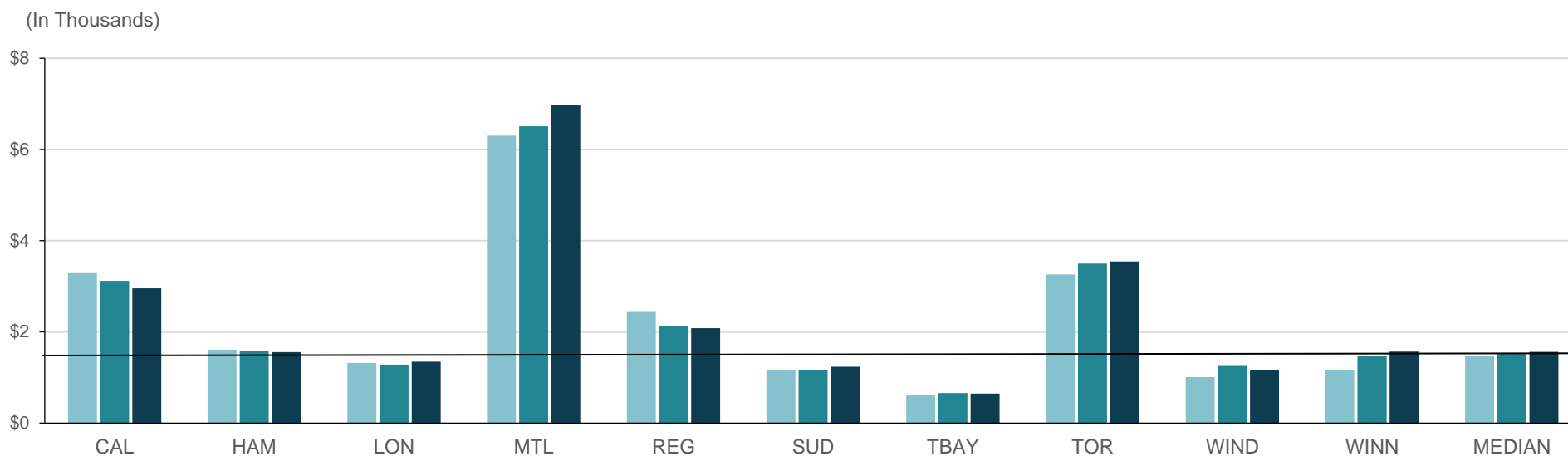
Source: PRKG205 (Service Level)

London, Regina and Sudbury: Do not manage off-street structure spaces.

Parking

Figure 21.2 Gross Parking Revenue Collected per Paid Parking Space Managed

This measure reflects gross parking revenue collected per paid parking space managed.



2017	\$3,290	\$1,611	\$1,320	\$6,304	\$2,437	\$1,154	\$620	\$3,258	\$1,010	\$1,165	\$1,466
2018	\$3,121	\$1,595	\$1,281	\$6,505	\$2,123	\$1,172	\$661	\$3,499	\$1,256	\$1,462	\$1,529
2019	\$2,956	\$1,556	\$1,347	\$6,981	\$2,081	\$1,238	\$648	\$3,543	\$1,157	\$1,570	\$1,563

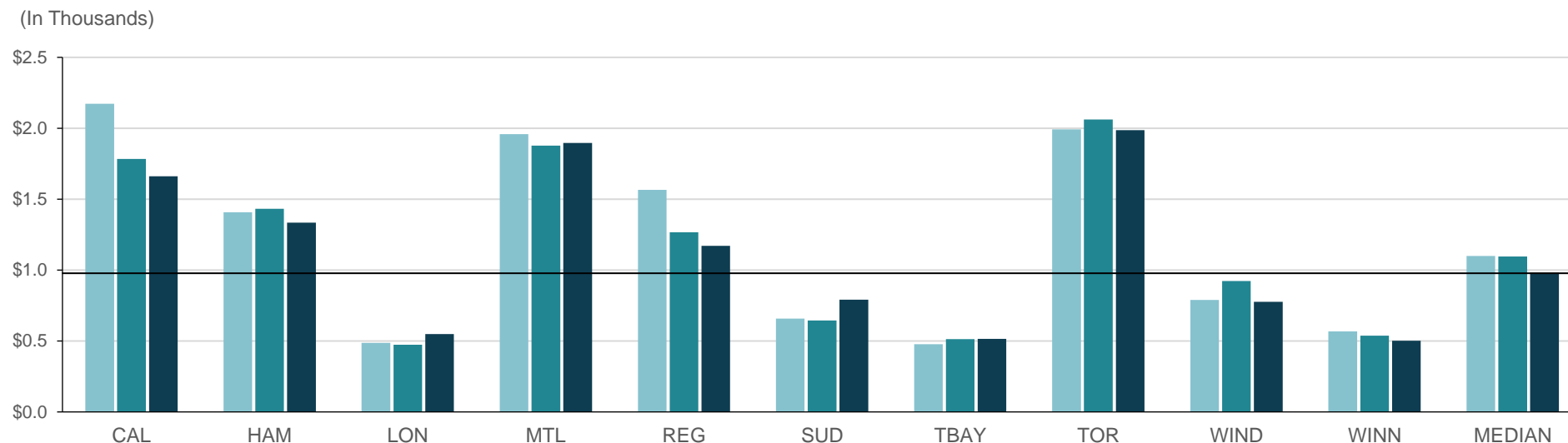
Source: PRKG305 (Efficiency)

Montreal: The revenues collected in Montreal are generally higher than other MBNCanada participants reflecting pricing policies combined with a higher occupancy rate. The constant increased usage of a web application, P\$Mobile Service, also contributes to increased collection rate.

Parking

Figure 21.3 Total Cost per Paid Parking Space Managed

This measure reflects the total cost to operate paid parking spaces including on-street, off-street surface and off-street structure spaces.



	CAL	HAM	LON	MTL	REG	SUD	TBAY	TOR	WIND	WINN	MEDIAN
2017	\$2,173	\$1,407	\$486	\$1,958	\$1,565	\$657	\$478	\$1,992	\$790	\$567	\$1,099
2018	\$1,784	\$1,433	\$474	\$1,877	\$1,266	\$645	\$514	\$2,061	\$923	\$538	\$1,095
2019	\$1,661	\$1,334	\$548	\$1,897	\$1,171	\$791	\$515	\$1,986	\$776	\$502	\$981

Source: PRKG320T (Efficiency)

Calgary: Reduced costs in 2018 due to a number of items including lower than expected salaries and wages, lower than expected property taxes and not having to purchase cyclical assets.

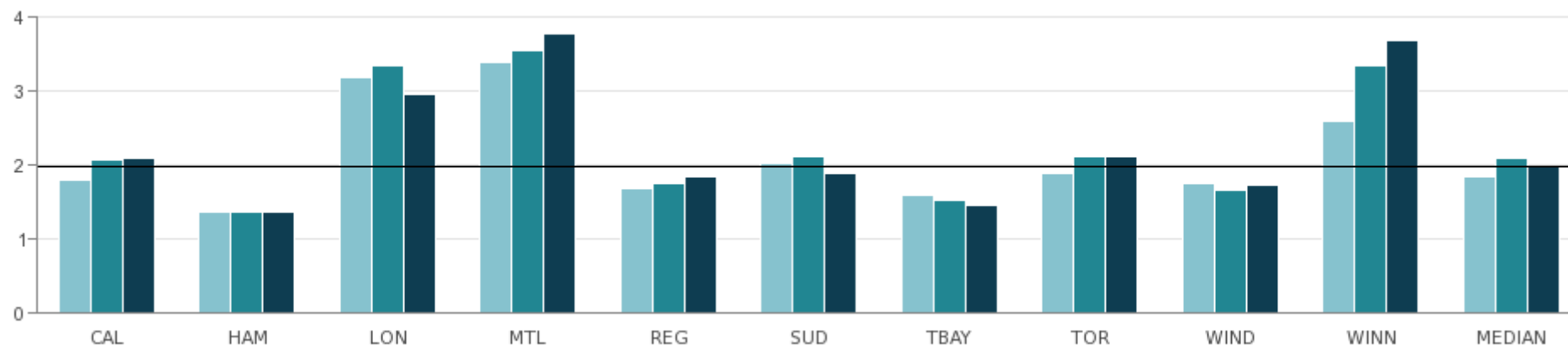
London, Regina and Sudbury: Do not manage off-street structure spaces.

Sudbury: Snow plowing charges were much higher in 2019. In addition, there was higher amortization costs associated with new Pay/Display machines.

Parking

Figure 21.4 Revenue to Cost Ratio (RC Ratio): On-street and Off-street Parking Spaces

This measure reflects the ratio of parking fees and fines over the cost to operating on-street paid parking spaces, off-street surface parking spaces and off-street structure spaces.



2017	1.80	1.36	3.19	3.38	1.68	2.03	1.58	1.89	1.75	2.59	1.85
2018	2.07	1.35	3.34	3.55	1.74	2.12	1.53	2.12	1.65	3.34	2.10
2019	2.08	1.36	2.95	3.77	1.85	1.88	1.46	2.11	1.73	3.68	1.98

Source: PRKG340 (Efficiency)

London, Regina and Sudbury: Do not manage off-street structure spaces.

Sudbury: Revenues increased modestly in 2019 but were more than offset by higher costs, particularly snow removal.

