

Influencing Factors

Influencing factors can create variances in comparison data from year-to-year and from municipality-to-municipality.



Organizational Form

Centralized vs. Decentralized



Policy & Practices

In-house vs. contracted-out services, different payroll structures & responsibilities



Processes & Systems

The number of pay periods, pay schedules, manual cheques, direct deposits and payments and/or adjustments



Staffing Mix

Salary vs. hourly rate and/or part-time vs. full time



Unionization

The number of unions, the complexity of the Collective Bargaining Agreements, contract settlements and Corporate Policies

For a full description of influencing factors, please go to: www.mbncanada.ca

Fig. 23.1 Number of Payroll Direct Deposits and Cheques per Finance Payroll Full Time Equivalent (FTE)



Source: FPRL317A (Efficiency)

Fig. 23.2 Operating Cost per Payroll Direct Deposit or Cheque



Source: FPRL306A (Efficiency)

Comment:

Halton Region outsources part of their payroll processing to a third party provider.