

LEGAL

SNAPSHOT MEDIANS FOR 2016



IN-HOUSE LEGAL OPERATING COST

\$2.34 PER \$1000
municipal operating
& capital expenditures

LEGL252 (EFFICIENCY)

In-house legal
operating cost

\$159 / hour
in-house lawyer

LEGL315 (EFFICIENCY)



KEEP IN MIND:

Influencing Factors

Influencing factors can create variances in comparison data from year-to-year and from municipality-to-municipality.



Demand Drivers

Requests vary for specific legal services



Organizational Form & Municipal Services Provided

Single-tier vs. upper-tier municipalities; client types supported; how costs are controlled; mix of external vs. in-house lawyers



Council Policy Directs

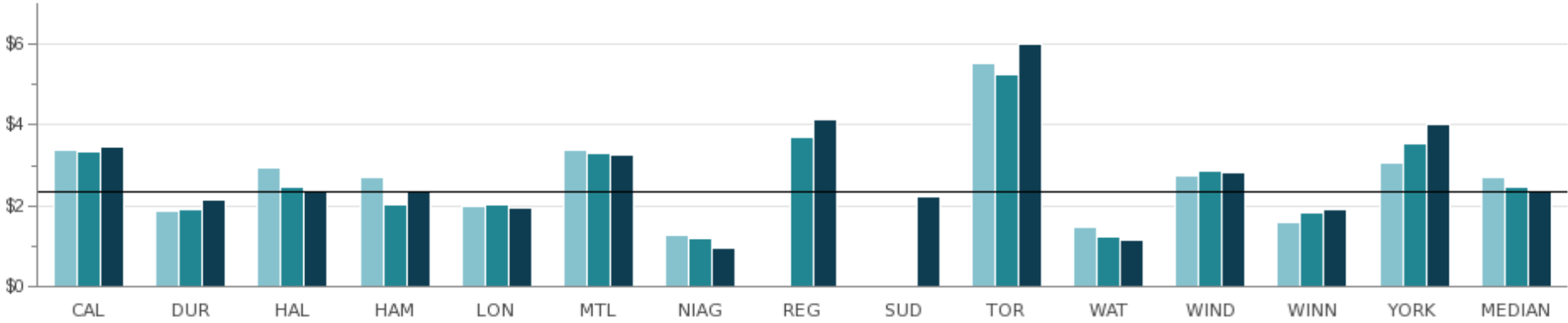
Services and support available, and handling reimbursements of indemnifications vary per municipality



For a full description of influencing factors, please go to: www.mbncanada.ca

Fig. 17.1 In-House Legal Operating Cost per \$1,000 Municipal Operating and Capital Expenditures

Council direction on budgets, tax rates, collective bargaining, etc., will impact the total municipal spend, which in turn will impact the reported total municipal operating and capital expenditures. This can cause fluctuations in year-over-over results, despite stability in total legal in-house costs.

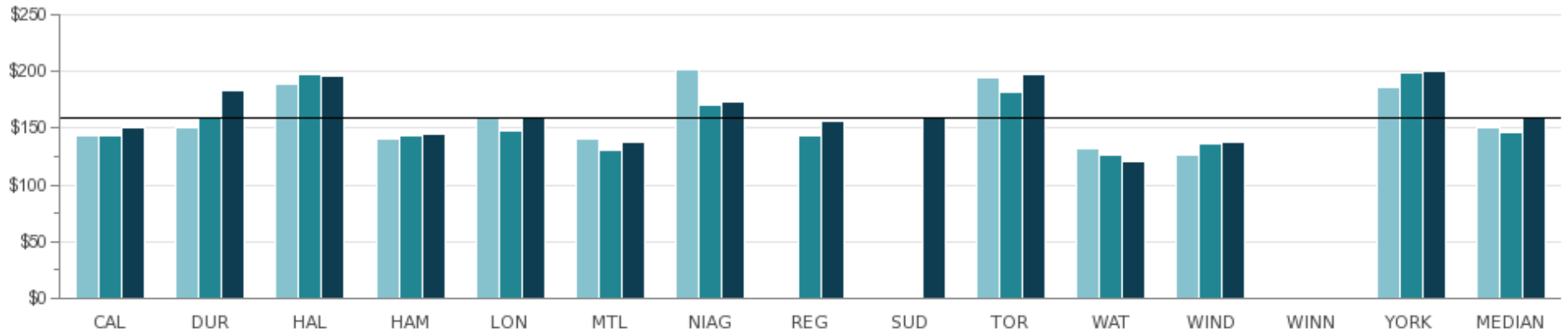


2014	\$3.37	\$1.88	\$2.95	\$2.71	\$2.00	\$3.38	\$1.28	N/A	N/A	\$5.53	\$1.45	\$2.73	\$1.59	\$3.07	\$2.72
2015	\$3.35	\$1.92	\$2.45	\$2.03	\$2.01	\$3.31	\$1.17	\$3.68	N/A	\$5.27	\$1.24	\$2.88	\$1.83	\$3.53	\$2.45
2016	\$3.47	\$2.16	\$2.33	\$2.35	\$1.93	\$3.27	\$0.96	\$4.14	\$2.22	\$6.03	\$1.15	\$2.83	\$1.92	\$4.00	\$2.34

Source: LEGL252 (Efficiency)

Fig. 17.2 In-House Legal Operating Costs per In-House Lawyer Hour

The number of in-house lawyer hours include standard work week and overtime only. Vacation and sick time are not included in the total number of in-house lawyer hours.

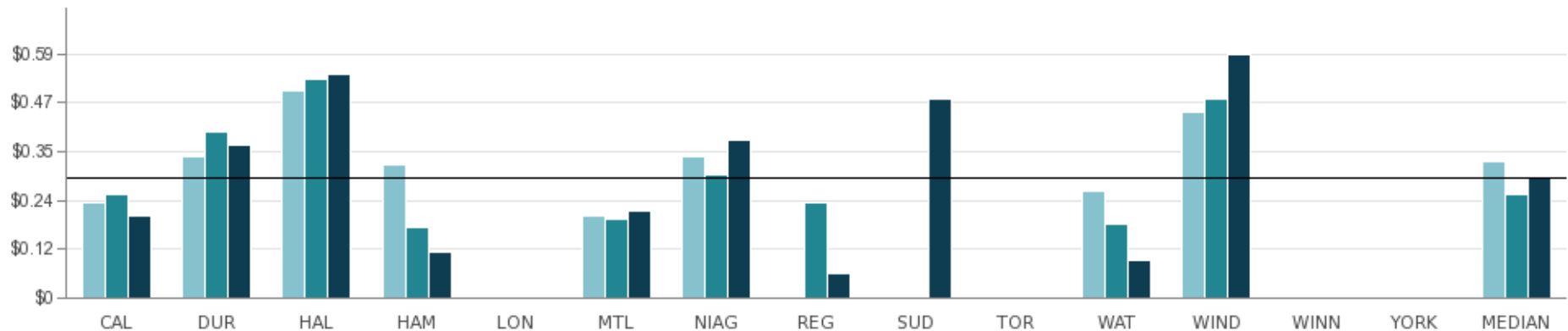


2014	\$143	\$151	\$189	\$140	\$159	\$141	\$202	N/A	N/A	\$195	\$132	\$127	N/A	\$186	\$151
2015	\$143	\$161	\$198	\$144	\$148	\$130	\$171	\$144	N/A	\$182	\$126	\$136	N/A	\$199	\$146
2016	\$150	\$183	\$196	\$145	\$159	\$138	\$173	\$156	\$161	\$198	\$120	\$138	N/A	\$200	\$159

Source: LEGL315 (Efficiency)

Fig. 17.3 External Legal Cost per Total Municipal Legal Cost

The external costs include the total payment to external law firms for the purposes of providing legal services only. The calculation does not include payment for other services such as investigations, arbitrations, etc.



2014	\$0.23	\$0.34	\$0.50	\$0.32	N/A	\$0.20	\$0.34	N/A	N/A	N/A	\$0.26	\$0.45	N/A	N/A	\$0.33
2015	\$0.25	\$0.40	\$0.53	\$0.17	N/A	\$0.19	\$0.30	\$0.23	N/A	N/A	\$0.18	\$0.48	N/A	N/A	\$0.25
2016	\$0.20	\$0.37	\$0.54	\$0.11	N/A	\$0.21	\$0.38	\$0.06	\$0.48	N/A	\$0.09	\$0.59	N/A	N/A	\$0.29

Source: LEGL330 (Efficiency)

Comments:

The City of London and York Region do not report on this measure.

The City of Toronto and the City of Winnipeg are not able to capture this data.