

LEGAL

SNAPSHOT MEDIANS FOR 2015



IN-HOUSE LEGAL OPERATING COST

\$2.24 PER \$1000
municipal operating
& capital expenditures

fig. LEGL252 (EFFICIENCY)

In-house legal
operating cost

\$144/ hour
in-house lawyer

fig. LEGL315 (EFFICIENCY)



KEEP IN MIND:

Influencing Factors

Influencing factors can create variances in comparison data from year-to-year and from municipality-to-municipality.



Demand Drivers

Requests vary for specific legal services



Organizational Form & Municipal Services Provided

Single-tier vs. upper-tier municipalities; client types supported; how costs are controlled; mix of external vs. in-house lawyers



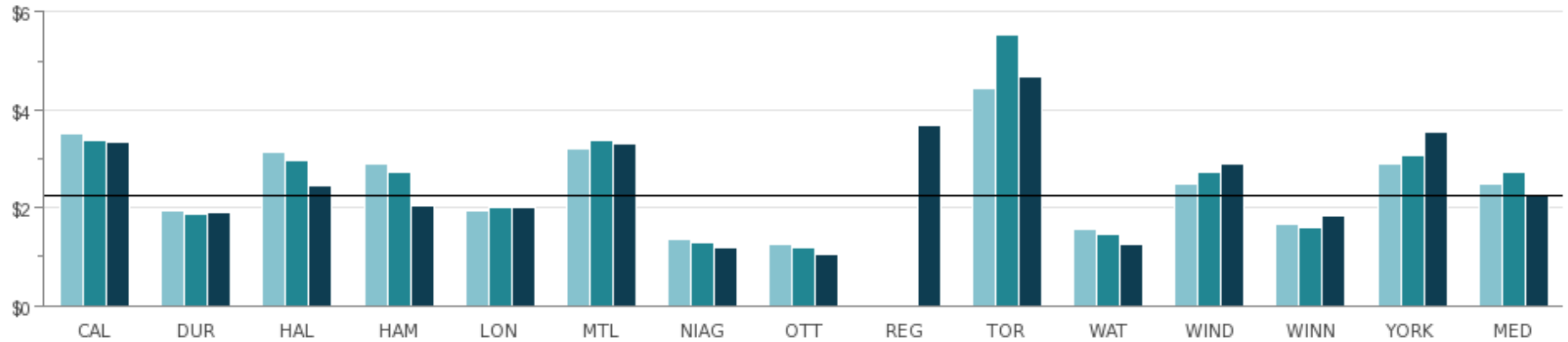
Council Policy Directs

Services and support available, and handling reimbursements of indemnifications vary per municipality



For a full description of influencing factors, please go to: www.mbncanada.ca

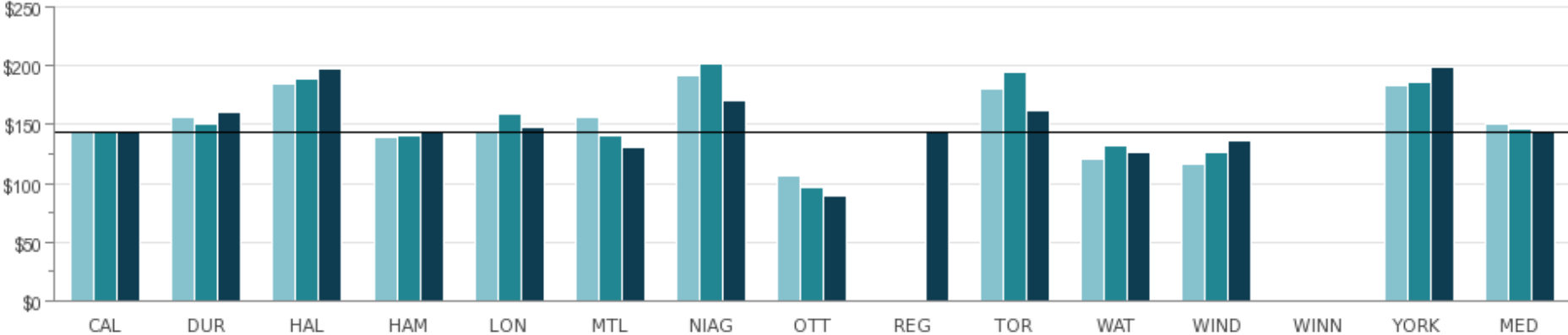
Fig. 17.1 In-House Legal Operating Cost per \$1,000 Municipal Operating and Capital Expenditures



| | | | | | | | | | | | | | | | |
|------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| 2013 | \$3.51 | \$1.93 | \$3.12 | \$2.88 | \$1.93 | \$3.21 | \$1.34 | \$1.27 | N/A | \$4.45 | \$1.55 | \$2.50 | \$1.66 | \$2.90 | \$2.50 |
| 2014 | \$3.37 | \$1.88 | \$2.95 | \$2.71 | \$2.00 | \$3.38 | \$1.28 | \$1.18 | N/A | \$5.53 | \$1.45 | \$2.73 | \$1.59 | \$3.07 | \$2.71 |
| 2015 | \$3.35 | \$1.92 | \$2.45 | \$2.03 | \$2.01 | \$3.31 | \$1.17 | \$1.05 | \$3.68 | \$4.69 | \$1.24 | \$2.88 | \$1.83 | \$3.53 | \$2.24 |

Source: LEGL252 (Service Level)

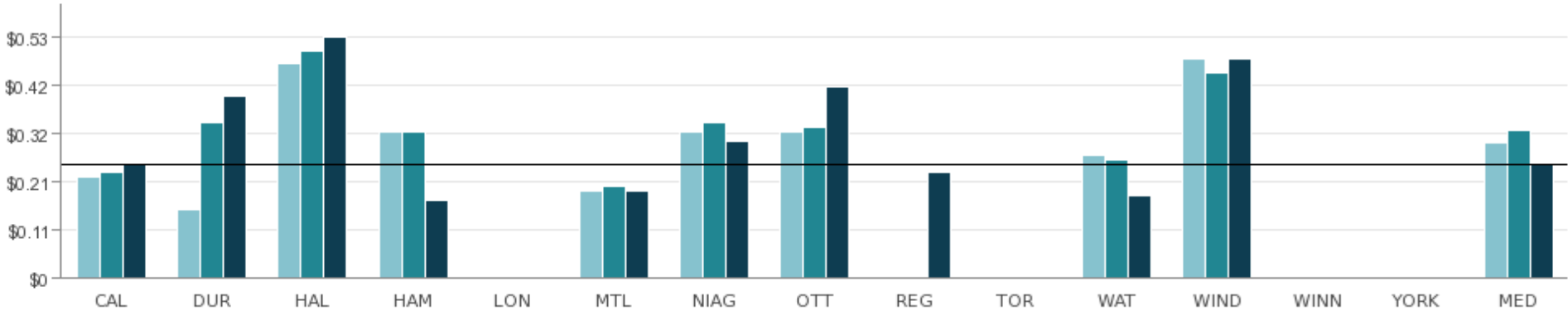
Fig. 17.2 In-House Legal Operating Costs per In-House Lawyer Hour



| | | | | | | | | | | | | | | | |
|------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-----|-------|-------|
| 2013 | \$144 | \$156 | \$185 | \$139 | \$144 | \$157 | \$192 | \$107 | N/A | \$181 | \$121 | \$117 | N/A | \$183 | \$150 |
| 2014 | \$143 | \$151 | \$189 | \$140 | \$159 | \$141 | \$202 | \$97 | N/A | \$195 | \$132 | \$127 | N/A | \$186 | \$147 |
| 2015 | \$143 | \$161 | \$198 | \$144 | \$148 | \$130 | \$171 | \$89 | \$144 | \$162 | \$126 | \$136 | N/A | \$199 | \$144 |

Source: LEGL315 (Efficiency)

Fig. 17.3 Total External Cost per Total Municipal Legal Costs



| | | | | | | | | | | | | | | | |
|------|--------|--------|--------|--------|-----|--------|--------|--------|--------|--------|--------|--------|-----|-----|--------|
| 2013 | \$0.22 | \$0.15 | \$0.47 | \$0.32 | N/A | \$0.19 | \$0.32 | \$0.32 | N/A | \$0.00 | \$0.27 | \$0.48 | N/A | N/A | \$0.30 |
| 2014 | \$0.23 | \$0.34 | \$0.50 | \$0.32 | N/A | \$0.20 | \$0.34 | \$0.33 | N/A | \$0.00 | \$0.26 | \$0.45 | N/A | N/A | \$0.33 |
| 2015 | \$0.25 | \$0.40 | \$0.53 | \$0.17 | N/A | \$0.19 | \$0.30 | \$0.42 | \$0.23 | \$0.00 | \$0.18 | \$0.48 | N/A | N/A | \$0.25 |

Source: LEGL330 (Efficiency)

Comments:

The City of London and York Region do not report due to confidentiality.
 The City of Winnipeg is unable to capture the data accurately at this time.
 The result for the City of Toronto is \$0.00 due to decimal rounding.