

12 General Government



What is the Service?

Governance and Corporate Management refers to the component of municipal government responsible for governing the municipality, providing direction and leadership to staff, and sustaining the organization.

Corporate management activities include:

- CAO / City Manager
- Corporate Accounting
- Corporate Finance
- Debt Management & Investments
- Development Charges Administration
- Taxation
- Strategic Communications
- Protocol
- Real Estate and properties owned by the municipality but not used for service delivery

Influencing Factors:

Council: Full-time vs. Part-time Councils.

Government Structure: Different tiers of municipal government and the corresponding differences in responsibilities for service provision. Responsibility for POA Courts, Property Assessment costs, property tax collection and write-offs and water and wastewater billing.

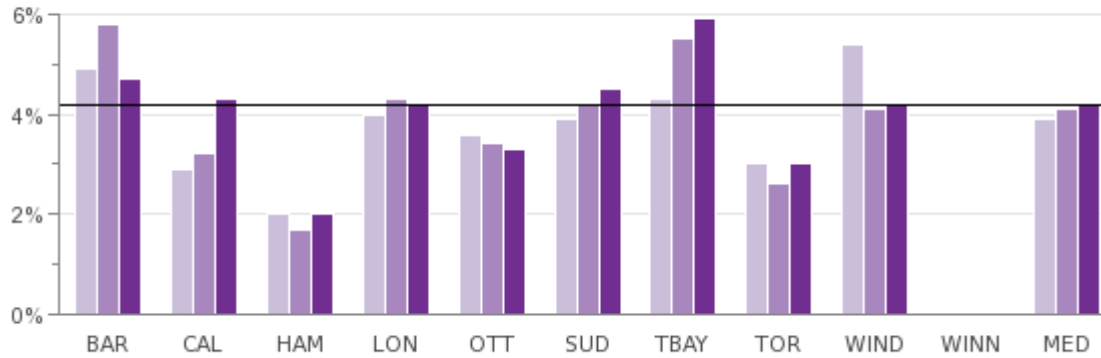
Organizational Form: Centralized vs. decentralized structure for administration services.

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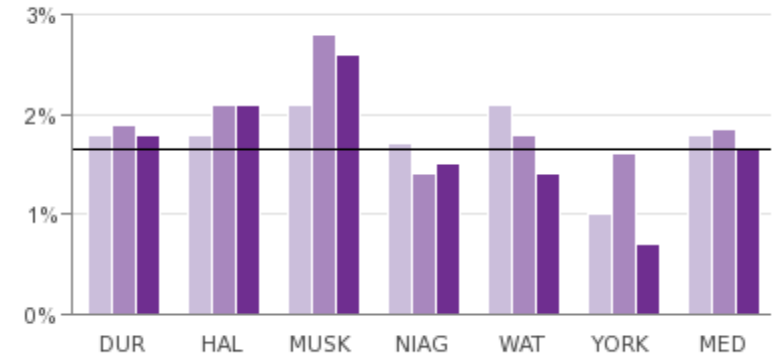
What percent of total municipal operating cost is related to governance and corporate management?

Fig 12.1 Operating costs for Governance & Corporate Management as a Percent of Total Municipal Operating Costs

Single-Tier



Upper-Tier



2010	4.9%	2.9%	2.0%	4.0%	3.6%	3.9%	4.3%	3.0%	5.4%	N/A	3.9%	1.8%	1.8%	2.1%	1.7%	2.1%	1.0%	1.8%
2011	5.8%	3.2%	1.7%	4.3%	3.4%	4.2%	5.5%	2.6%	4.1%	N/A	4.1%	1.9%	2.1%	2.8%	1.4%	1.8%	1.6%	1.9%
2012	4.7%	4.3%	2.0%	4.2%	3.3%	4.5%	5.9%	3.0%	4.2%	N/A	4.2%	1.8%	2.1%	2.6%	1.5%	1.4%	0.7%	1.7%

Source: GENG901 (Efficiency)